

dev~consult

... reliable ingenuity

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dev~consult is a unique client-centric consulting practice believing in the philosophy of collective wisdom but individual niches. It has partnership with some of the largest international consulting organisations with decades of experience in their area of expertise. We, together, aim to cover diverse aspects of sustainable development including policy and governance, strategy design and execution, climate change, biodiversity and natural resource management, environmental and social safeguards, water resource management, research, evaluation and impact assessment, social mobilisation and gender mainstreaming, communication and knowledge management, health systems research and management, sustainable urban development, information technology for development, and programme implementation support.

dev~consult offers full range of solutions for short, medium- and long-term initiatives through individual and/or team expertise. Planned and executed jointly, the effort is led by the most relevant partner. Owing to its flexible structure, **dev~consult** has number of affiliates and associates throughout the country as well as around the world who provide their professional assistance on need basis.

By design, **dev~consult** operates in a low-overhead mode acquiring the best expertise and logistical resources on need basis to maintain its swiftness in decision-making and cost effectiveness. Believing in virtual workspace, its office is equipped with all operational facilities and has efficient working arrangements with a wide network of service providers for technical and operational assistance, rendering its operations efficient and cost-effective.

Incorporated in 2013 as a Partnership Firm in Pakistan under the Partnership Act, 1932, **dev~consult** is also registered with the Asian Development Bank, the World Bank, the European Union, the UN Global Marketplace, and the US System for Award Management. **dev~consult** is also a member of the Loss & Damage Collaboration, and the Islamabad Chamber of Commerce & Industry.

Highest quality of dedicated services within the set timelines is its hallmark, which makes it partner of first choice for the quality conscious clients.

Looking forward to partner with you in the pursuit of sustainable development!

Policy & Governance

- Public policy analysis and development
- Rights based governance analysis and advocacy
- Water policy and governance

Strategy Design & Execution

- Strategic visioning and goal setting
- Strategy formulation and action planning
- Intuitional review and restructuring
- Project design, preparatory studies, planning and proposal writing

Climate Change

- Climate change policy and action planning
- National, regional and local adaptation strategies and plans
- Mitigation straggles and action plans
- Climate finance structuring and access
- GHG estimation and transformative strategies
- Carbon pricing and marketing

Biodiversity & Natural Resource Management

- Biodiversity conservation and ecosystem management
- Forestry sector masterplanning
- Drylands and range management
- Integrated water and natural resource management
- Food security and livelihood development
- Organic produce and value chain development

Environmental & Social Safeguards

- Environmental policy, law and adjudication
- Safeguards capacity and practice assessment
- Environmental and social safeguards frameworks and systems
- Environmental and social management planning
- Environmental and social impact assessment and monitoring
- Land acquisition and resettlement planning
- Gender analysis, gender mainstreaming and empowerment of marginalised groups

Sustainable Urban Development

- Spatial zoning and master planning
- Liveable cities and urban spaces
- Air quality assessment & planning
- Inclusive water supply and sanitation systems analysis
- Sustainable transport
- Population projections and resource planning
- Urban landscaping and town planning
- Infrastructure optimisation and green building codes

Research, Evaluation & Impact Assessment

- Evidence based monitoring and evaluation
- Performance audit and diagnostic studies
- Survey design and field management
- Data processing, analysis and management
- Stakeholder mapping and analysis
- Case studies and participant observations
- Situation and problem analysis

Communication & Knowledge Management

- Designing and managing campaigns, development communication and social marketing
- Alternate media campaign design and management
- Formative research, creative writing, designing, production and impact assessment
- Media training and outreach
- Advocacy, mass awareness and strategic communication

Financial Assessment & Management

- Public private partnership advisory
- Fiscal reforms and public finance management
- Financial analysis, tariff negotiations and transaction advisory
- Financial packaging and deal structuring

Data & Information Technology

- Remote sensing and GIS
- Multilayer scenario building and interpretation
- Smart monitoring design and application

Health Systems Research & Management

- Health system assessment and resource optimisation
- Brand management and marketing
- Public health research and communication
- Public health systems design, implementation, reporting and evaluation
- Public health communication and advocacy

Programme & Project Implementation Support

- Grants design and management
- Social sectors development, poverty and social assessment and social protection programmes
- Preparation and implementation of social mobilisation and community participation strategies
- Community driven local development

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Since 2013, **dev~consult** has been entrusted with number of assignments by a diverse range of clients. It brings together decades of experience through its renowned and well experienced affiliates in Pakistan and around the globe, which gives it a unique edge in terms of diversity, depth and cross-learning.

CURRENT

Urban Resilience in Balochistan (Apr 2024 – Jun 2026)

The Balochistan Rural Support Programme (BRSP) has engaged us for developing a proposal on urban resilience in Balochistan.

Enhancing Green Exports (Sep 2023 – Jun 2026)

A multidisciplinary team is undertaking feasibility study for enhancing green export capacity through green financing in Pakistan. Contracted by the National Rural Support Programme (NRSP) through the Climate Resourcing Coordination Centre (CRCC), the assignment entails thorough assessment of technology and processes, and GHG estimation in textile leather, surgical instruments and rice sectors with financial structuring for green financing by the EXIM Bank of Pakistan. It

also entails environmental and social impact assessment, gender assessment, and gender action planning for the ensuing programme.

External Social Safeguards Monitoring (Oct 2020 – Jun 2026)

The Punjab Intermediate Cities Improvement Programme (PICIIP) awarded a long-term contract to **dev~consult** for external monitoring of the social safeguards compliance as prescribed by ADB's Safeguards Policy Statement. In its first phase, the PICIIP is being implemented in Sahiwal and Sialkot to transform these into liveable cities by providing essential urban services and facilities. The assignment entails periodic visits, hands-on capacity building of the counterpart staff, collection of field data and monitoring, and progress reporting.

COMPLETED

Evaluation of Approaches to Mangrove Reforestation & Rehabilitation (Apr–Jun 2025)

WWF Pakistan had commissioned us to undertake an Evaluation of Different Approaches to Mangrove Reforestation and Rehabilitation in the Indus Delta. Undertaken through review of relevant literature and digital resources, field visits and stakeholder consultations, the evaluation documented the approaches deployed, lessons learned in terms of what worked or otherwise and made recommendations for the future conservation efforts.

Pakistan's Biennial Transparency Report (Oct 2024 – Mar 2025)

We have been commissioned by UNDP to provide technical assistance in documenting Financial, Technology Development & Transfer, and Capacity Building (FTC) Support Needed and Received, contributing to Pakistan's first Biennial Transparency Report (BTR), being supported by UNEP. To be developed under the guidance of the Ministry of Climate Change & Environmental Coordination, the report will fulfil Pakistan's commitment to the UNFCCC under Article 13 of the Paris Agreement 2015.

Green Customs Strategy (Jun–Aug 2024)

The USAID-funded Pakistan Regional Economic Integration Activity (PREIA) Project had commissioned us to

develop a Green Customs Strategy for Pakistan Customs as well as conduct associated training sessions. This activity aimed to empower Pakistan Customs officials by raising awareness and strengthening their capacity to adhere to trade rules, environmental agreements, and national laws. Implemented by DAI, this project collaborated closely with key stakeholders to develop a roadmap and implementation framework in the form of GCS.

SAFER Pakistan Proposal (Aug 2023 – Jun 2024)

Provided project design support to ICIMOD in developing and winning its USD 10 million proposal on Sustainable Actions for Ecosystems Restoration in Pakistan, funded by the Adaptation Fund. The project will be implemented by UNICEF and UN Women.

Pakistan Country Framework for GCF (Dec 2022 – Aug 2024)

The National Rural Support Programme (NRSP) commissioned us to develop Pakistan's Country Framework for the Green Climate Fund (GCF) through extensive consultations, workshops, feasibility studies, assessments and reviews. The Framework identifies the potential areas and opportunities to access climate finance through various modalities of GCF. It also presents a portfolio of fundable ideas to be pursued by the public and private sector in Pakistan.

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Balochistan Climate Change Policy (Jul 2023 – Jun 2024)



UNDP had assigned us the development of Balochistan Climate Change Policy, Implementation Framework/ Action Plan and Financing Strategy. Developed through an extensive consultative process in close coordination with the Government of Balochistan, the policy, action plan and the financing strategy will help the province in enhancing resilience against climate change and accessing the climate finance.

DRRS Feasibility Study & Institutional Analysis for Pakistan (Dec 2023 – Mar 2024)



The Netherlands Enterprise Agency (RVO) had engaged us for the feasibility study and institutional analysis as part of the roadmap and white paper developed by the Dutch Disaster Risk Reduction & Surge Support (DRRS) for improving governance for flood resilience in Pakistan by applying a stabilisation mechanism—InterProvincial Dialogue Platform. Designed as an engaging and consultative process, this assignment aimed to assess and define clear options for the roles of the various institutions in the Pakistani water sector to enable further decision-making on the division of roles for key stakeholders in the proposed dialogue platform.

GB Climate Adaptation Plans (Sep 2023 – Mar 2024)



In continuation of our similar work in the Khyber Pakhtunkhwa, WWF Pakistan had commissioned us to develop climate adaptation plans for five districts of Gilgit-Baltistan (Diamer, Ghizer, Hunza, Shigar and Skardu) considering their specific vulnerabilities and socio-economic characteristics, and incorporating nature-based solutions into the plans. The plans will help enhancing ecosystem resilience, mitigating climate risks and promoting sustainable development at the district level.

KP Climate Adaptation Plans (Aug 2023 – Mar 2024)



Commissioned by WWF Pakistan, we developed climate adaptation plans for Khyber Pakhtunkhwa and four districts of KP province (Abbottabad, Haripur, Kohai-Palas and Mansehra) considering their specific vulnerabilities and socio-economic characteristics, and incorporating nature-based solutions into the plans. The plans will help enhancing ecosystem resilience, mitigating climate risks and promoting sustainable development at district and provincial level.

Case Study & Policy Briefs on Planetary Healthcare Workers (Oct 2023 – Feb 2024)



We developed a case study and policy briefs on the role of park and conservation rangers in protected area management as well as frontline defenders in case of disasters. The assignment attempted to ascertain the potential for both expanding as well as professionalising their role across Pakistan.

Local Adaptation to Climate Change Appraisal (Jul–Aug 2023)



The Ministry of Foreign Affairs of Finland, through Particip, commissioned a comprehensive assessment and enhancement of the proposed Local Adaptation to Climate Change (LACC) project by assessing the feasibility and implementation possibilities of the LACC project, evaluating its relevance to beneficiaries and stakeholders, implementation strategy, resource allocations, sustainability, and result orientation. Additionally, a transition study explored opportunities to broaden cooperation between Finland and Nepal, diversifying cooperation modalities and partnerships to support Nepal's sustainable development priorities beyond traditional development cooperation. Both reports provide a comprehensive and coherent set of recommendations to inform the subsequent phases of the project cycle and support the achievement of national sustainable development goals.

EHS Change Offer Design (Jan–May 2023)



GIZ, through Como Consult GmbH, engaged Hamid Sarfraz as part of the appraisal mission for designing the extension phase of the Strengthening Education and Health Services for Refugees and Host Communities in Pakistan (EHS)—a project financed by Germany's Federal Ministry for Economic Cooperation and Development (BMZ).

Damage & Need Assessment of Ziarat Junipers Biosphere Reserve (Dec 2022 – Apr 2023)



dev~consult was assigned by UNESCO to undertake damage and need assessment of the Ziarat Junipers Biosphere Reserve. Spread over 1,118.5 km², the reserve is one of its kind in the world and was affected by 2022 torrential rains. The assessment helped designing interventions for its rehabilitation and future protection.

Nature Conservation Advisory at PMBSNR (Dec 2022 – Feb 2023)



dev~consult provided advisory to Korn Ferry for protected area organisational requirements at the Prince Muhammad bin Salman Nature Reserve (PMBSNR) in the Kingdom of Saudi Arabia. The reserve, spread over 24,500 km², is an excellent effort to conserve nature alongside ecotourism and livelihoods promotion, and will supplement the Saudi Green Initiative.

Climate Smart Villages (Sep 2019 – Jan 2023)



The assignment entailed finalisation of a concept note on climate smart villages, to be submitted to the Green Climate Fund (GCF) by the National Rural Support Programme (NRSP). With a budget of USD 50 million, the

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project will introduce climate smart integrated village development actions in Bhakkar District of the Punjab and Badin District of Sindh. Holistically covering one tehsil in each of the districts, the project will expand its capacity building and awareness outreach to the entire districts.

SCRC Evaluation (Jun–Aug 2022)



The Asia Foundation commissioned us the end-of-project evaluation of its South Asia Regional Project to Strengthen Community Resilience to COVID-19. The EU-funded initiative addressed the immediate threat and longer-term implications of COVID-19 for the most vulnerable populations of Bangladesh, India, Maldives, Pakistan and Sri Lanka. Its goal was to provide greater awareness of health risks and preventive measures, better access to support services, reduced communal tensions and stigma, and greater responsiveness of public authorities to the voice and interests of the poor, women and girls, minorities, and other marginalised populations. Using the OECD-DAC evaluation criteria, the evaluation focused on identifying lessons learned and making recommendations that project partners and stakeholders might use to improve the design and implementation of other related projects and programmes.

Environmental & Social Safeguards Assessment at Karandaaz (Jan–Jun 2022)



Karandaaz Pakistan engaged **dev~consult** to undertake compliance assessment of its Environmental and Social Guidelines (ESG), and Gender and Youth Policy (GYP), and to identify gaps in the ESG to align the guidelines with the industry standards. The assignment entailed review of relevant documents and reports, and meetings with Karandaaz portfolio partners across Pakistan. The gap analysis will help Karandaaz to strengthen its environmental and social safeguards regime across its portfolio.

Nature Conservation Advisory at KARNR (Feb–May 2022)



dev~consult provided advisory to Korn Ferry for protected area staffing requirements at the King Abdulaziz Royal Nature Reserve (KARNR) in the Kingdom of Saudi Arabia. The reserve, spread over 28,000 km², is an excellent effort to conserve nature alongside ecotourism and livelihoods promotion, and will supplement the Saudi Green Initiative.

ERDA Proposal (Jul–Aug 2021)



Provided technical support to the Cultivating New Frontiers in Agriculture (CNFA) in developing the proposal for the Economic Recovery and Development Activity (ERDA) in the newly merged districts of Khyber Pakhtunkhwa. The activity will be supported by USAID.

Revision of PPAF's Environmental & Social Management Framework (May–Aug 2021)

The Pakistan Poverty Alleviation Fund commissioned revision of its Environmental & Social Management Framework (ESMF) in view of safeguard policies and protocols of IFIs and provincial environmental legislation. It entailed review of relevant documents, consultations with the relevant stakeholders and training of PPAF staff on use of ESMF. The outcome was 6th edition of the ESMF.

Report on Transboundary Environmental Issues in the Service of a Peace Process (Apr–Aug 2021)



The report, commissioned by the Middle East Desalination Research Centre (MEDRC), was the first phase of the wider Stabilisation Mechanism research project. The purpose of the report was to ascertain what differentiates the MEDRC model from other Track 1 / Track 1.5 efforts and what conditions could be replicated to be utilised in another conflict environment. The assignment was awarded to our partner firm, SaafConsult, BV.

Provincial Strategy for Inclusive and Sustainable Urban Growth in KP (Feb 2018 – Aug 2021)



Our joint venture, led by SaafConsult, BV, was awarded development of the Provincial Strategy for Inclusive and Sustainable Urban Growth in Khyber Pakhtunkhwa (KP) which was supported by the Asian Development Bank (ADB). To be developed through an extensive consultative process and field observations, the deliverables included: (1) sector road map for climate resilient, inclusive and sustainable urban growth in KP, and (2) Regional Development Plans (RDPs) for Peshawar (including Kohat and Mardan), Abbottabad and Mingora City regions. The primary focus was on water and sanitation, tourism and urban mobility.

Moderation for IFAD's CSP Evaluation (May–Jun 2021)



Engaged by the Independent Office of Evaluation (IOE) of IFAD for preparations, facilitation, moderation and report writing of the workshop to share the Pakistan country strategy and programme evaluation 2021.

Baseline Ecological Survey & Biodiversity Action Plan (Apr–Oct 2020)



Building upon our earlier assignment for Greater Thal Canal Irrigation Investment Programme (GTIIP) in 2019, the Landell Mills again sub-contracted **dev~consult** for conducting second baseline ecological survey of the command area of the Greater Thal Canal, and also developing the Biodiversity Action Plan for the resaved rangelands (*rakhs*) in the same area alongside hands-on capacity building of the counterpart staff. The activity was part of developing the environmental



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safeguards documents for the ADB's Transactional Technical Assistance for GTCIIP.

Empowerment of Women with Disabilities Case Study (Aug-Sep 2020)



The UN Women Pakistan assigned **dev~consult** to undertake end-project evaluation and develop a case study on the Moving from Charity Model to Rights-based Work – Delivering as ONE for Empowerment of Women with Disabilities project. Financed through UN's core funds, the project was implemented from 2018 to 2020 in Karachi and Peshawar districts by Handicap International and the relevant government departments and agencies.

Strengthening REDD+ for RBPs in Pakistan (Jul-Sep 2020)



The assignment entailed finalisation of a concept note on Strengthening REDD+ for Result-based Payments (RBPs) in Pakistan, to be submitted to the Green Climate Fund (GCF) by the National Rural Support Programme (NRSP). With a budget of USD 10 million, the project will pilot REDD+ approach in selected areas of Pakistan and strengthen capacity of the Ministry of Climate Change to apply for RBPs.

Economic Empowerment of Women Project Evaluation (Jul-Aug 2020)



The UN Women Pakistan engaged **dev~consult** to conduct end of project evaluation of the Economic Empowerment of Women Home-based Workers and Excluded Groups in Pakistan. The project was implemented from 2017 to 2020 in Balochistan, Khyber Pakhtunkhwa and Sindh provinces through HomeNet Pakistan (HNP), Center of Excellence for Rural Development (CERD), Akhuwat and the relevant government departments and agencies.

Improving Workforce Readiness in Punjab (Jun 2019 – Jun 2020)



dev~consult partnered with AARC Ltd, Ireland to provide services for the Improving Workforce Readiness in Punjab (IWRP) project. Supported by the Asian Development Bank (ADB), the IWRP project adds value by strengthening the TVET sector's ability to support economic growth and job creation in priority sectors and clusters, including export-oriented ones. It will expand existing programs and reforms, such as competency-based training and assessment (CBTA), centres of excellence (COEs) and sector skills councils, and work-based training. It will strengthen industry-TVET linkages, increase female participation in TVET, and expand entrepreneurship programs for TVET graduates. It will introduce private management of public TVET institutes.

Baseline Ecological Survey (Oct-Nov 2019)



The Landell Mills sub-contracted **dev~consult** for conducting a baseline ecological survey of the command area of the Greater Thal Canal alongside hands-on capacity building of the counterpart staff. The activity was part of the environmental scope of work for developing the environmental safeguards documents for the ADB's Transactional Technical Assistance for the Greater Thal Canal Irrigation Investment Programme.

KP Cities Improvement Project (Jan 2018 – Nov 2019)



The Asian Development Bank (ADB) engaged Hamid Sarfraz to support the project development advance action for the Khyber Pakhtunkhwa Cities Improvement Project as the Project Coordination Specialist. The assignment entailed supporting ADB and GoKP in better project readiness for a proposed ADB loan to Pakistan to finance the KP Intermediate Cities Improvement Investment Project. He supported GoKP, ADB and its international team in preparation of various documents necessary for ADB loan approval and agreement signing.

Merged Areas Development Planning (Apr-Aug 2019)



The United Nations Development Programme (UNDP) engaged Hamid Sarfraz to propose an economic growth oriented Tribal Decade Strategy (TDS) and the Accelerated Implementation Plan (AIP) in the forestry, environment and wildlife sector for accelerated development in the Merged Areas (erstwhile Federally Administered Tribal Areas) of Khyber Pakhtunkhwa. The assignment also included developing the institutional mechanisms and a monitoring and evaluation system, and helping the Government of Khyber Pakhtunkhwa in projectising the priority actions for effective implementation of TDS and AIP.

Review of Water Governance Domain (Feb-Jul 2019)



The Swiss Confederation, through its Swiss Cooperation Office of the Embassy of Switzerland engaged **dev~consult** to undertake external review of its water governance domain. The assignment entailed an overall review of the strategic orientation of the water governance domain in Pakistan, especially Khyber Pakhtunkhwa, using the OECD-DAC evaluation criteria. The review was undertaken by a team of international and national experts in programme management, water governance, economics, DRR and humanitarian aid.

Senior Strategy Advisor for PPAF (Feb 2018 – Jun 2019)



The Pakistan Poverty Alleviation Fund (PPAF) engaged Hamid Sarfraz as the Senior Strategy Advisor to develop its results framework aligning it with the Sustainable Development Goals alongside building staff capacities, revise its Balochistan Strategy, and undertake diagnos-

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tic review of two Union Councils in Balochistan and Khyber Pakhtunkhwa.

Manual on Institutional Mechanisms for NDA (Mar–Apr 2018)



The National Rural Support Programme (NRSP) engaged **dev~consult** to improve the Manual on Institutional Mechanisms for National Designated Authority (NDA) for engagement with the Green Climate Fund (GCF) in terms of planning, management, coordination, processes, modalities, support and monitoring. It also included development of priorities and guidelines for concept notes on high priority projects. The effort was supported by the Readiness Support Project funded by GCF.

Public-Private Partnership for Peshawar (Jul 2017 – Feb 2018)



With an increasing challenge of financing urban development through public exchequer, the Peshawar City District Government decided to explore possibilities of engaging private sector in the urban development using public-private partnership approach. For this purpose, **dev~consult** and NEC Consultants were jointly tasked to undertake a study of options and modalities for developing urban infrastructure under the purview of Peshawar City District Government. The study was supported by the USAID funded Khyber Pakhtunkhwa Governance Project, being implemented by DAI.

Final Evaluation of Community based DRR Programme (Nov–Dec 2017)



Commissioned by the Danish Red Cross (DRC) to evaluate its five year (2012-2017) community based disaster risk reduction programme in Sarli Sacha Union Council of Azad Jammu and Kashmir (at the epicentre of 2005 earthquake). The Programme was co-funded by the Australian Red Cross and implemented by the Pakistan Red Crescent Society (PRCS).

Endline Survey and Final Evaluation of Manoor Valley Programme (Oct–Dec 2017)



We were commissioned by the Danish Red Cross (DRC) to conduct endline survey and final evaluation of its three year (2015-2017) community based disaster risk reduction programme in Manoor Valley of Khyber Pakhtunkhwa (just a few kilometre away from the epicentre of 2005 earthquake). The Programme was co-funded by the Swiss Red Cross and Swiss Solidarity. It was implemented by the Pakistan Red Crescent Society (PRCS).

Country Snapshot on Water Scarcity in Pakistan (Oct–Nov 2017)



The International Water Association (IWA), supported by the Food and Agriculture Organisation of the UN

(FAO) commissioned us to develop a country snapshot on water scarcity in Pakistan. Based on review of secondary information, the paper covered water scarcity and agriculture sector, current policy context, analysis of recent and ongoing interventions, and an action agenda to address water scarcity and drought in Pakistan.

Environmental, Social and Statutory Framework for NRSP (May–Nov 2017)



dev~consult was assigned to develop the Environmental, Social and Statutory Framework for the National Rural Support Programme. Developed through an organisation-wide consultative process, the ESSF will serve as a basis for environment friendly and socially sensitive programme implementation by NRSP. The document was pivotal in getting NRSP accredited by GCF as the first ever direct access national accredited entity.

PM&E Session for GCF Readiness Support (Sep 2017)



The National Rural Support Programme, which is implementing the Green Climate Fund (GCF) Readiness Support Project in collaboration with the Ministry of Climate Change, engaged Hamid Sarfraz to conduct a crisp session on planning, monitoring and evaluation (PM&E) to orient the senior staff of the prospective Accredited Entities as well as the Nationally Designated Authority (MoCC). Currently, the Green Climate Fund (GCF) is considering accreditation applications of 5 organisations from Pakistan. The interactive session was attended by 36 participants and was an excellent two-way learning avenue.

Improving Water Governance in KP & FATA (Apr–Sep 2017)



The assignment envisaged development of a roadmap for improving water governance in Khyber Pakhtunkhwa and FATA. The Sustainable Water Partnership—USAID funded initiative of Winrock International and partners—was assisted in scoping missions, exchange of ideas, background research, and stakeholder dialogue to chalk out possibilities of USAID support for improving water governance in KP and FATA.

External Review of Water for Livelihoods Project (Apr–Jul 2017)



dev~consult was assigned to undertake an external review of the Phase II of Water for Livelihoods Project (2014-2017). The project was supported by the Swiss Agency for Development Cooperation (SDC) and implemented by the InterCooperation in partnership with VEER, Alkhidmat, YSDO and CIDO in ecologically fragile, semi-arid and poor districts of Dera Ismail Khan, Tank, Karak and Chitral of Khyber Pakhtunkhwa province. The current phase of the project aimed at con-

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tributing to agricultural development and enhancing rural economies through equitable access to water by reaching out to about 90,000 households living in over 400 villages in these districts.

Strategy and Guidelines for introducing PES in Pakistan (Nov 2016 – May 2017)



The assignment envisaged development of a strategy and guidelines to introduce the globally acknowledged Payment for Ecosystem Services (PES) approach in Pakistan through a consultative process. The initiative taken by the Sustainable Land Management Programme to Combat Desertification in Pakistan (SLMP-II) was supported by UNDP and the Govt. of Pakistan.

Punjab Intermediate Cities Improvement Investment Program (Sep 2016 – May 2017)



The assignment was to support the Local Government & Community Development Department, Government of the Punjab (GoPb) in implementing the Project Preparatory Technical Assistance (PPTA) for the Punjab Intermediate Cities Improvement Investment Program (TA 8683-PAK) and prepare the feasibility study for Tranche 1 for possible funding by the Asian Development Bank (ADB) to support urban development and municipal services in the selected intermediate cities in Punjab province of Pakistan. The PPTA also assisted GoPb to proceed with pre-implementation activities such as advance procurement, loan processing documents and safeguards assessments. Implemented by our consortium, led by SaafConsult BV (with **dev~consult** and NEC Consultants) through a large team of international and national consultants, the assignment paved way for public private partnership based urban infrastructure in intermediate cities of the Punjab province of Pakistan.

Tharparkar Water Security Plan (May 2016 – Mar 2017)



dev~consult was assigned to develop the Water Security Plan for Tharparkar District in Sindh. Based on the policy review, diagnostics of pilot activities of Sukaar Foundation, and learning from various implementation models in rainwater harvesting and groundwater recharge, the Plan provides roadmap for joint action by all relevant stakeholders to make Tharparkar a water secure district. The initiative was implemented by the Sukaar Foundation, and supported by the Big Lottery Fund through the WaterAid.

Evaluability Assessment of CABI's Plantwise Programme in Pakistan (Jul–Nov 2016)



The Centre for Agriculture and Biosciences International (CABI) commissioned us (Verona Groverman Consultancy and **dev~consult**) to undertake evaluability assessment of its Plantwise programme in Pakistan. Extremely innovative in approach, the assessment itself

was a great learning opportunity paving the way for better evaluations in future. It will also help improving the plant protection services in Pakistan. The consultancy was managed through Evidence on Demand – a Joint Venture of DAI & IMC.

Diagnostic Study of Punjab EPA (Oct 2016)



The Government of the Punjab requested the Asian Development Bank to assist in restructuring of the Punjab Environmental Protection Agency (Pb-EPA) through a quick diagnostic study. The assignment entailed review of policy and legal framework, interviews with the relevant stakeholders and development of a roadmap for strengthening and restructuring the Punjab EPA.

Public Private Partnership in Sindh (Aug–Sep 2016)



The assignment envisaged support in drafting arrangements for an Environmental and Social Management System to be put in place for implementing an upcoming Public Private Partnership Support Facility in Sindh province of Pakistan. The ADB financing of the Facility will be catalytic in developing much needed infrastructure under the public private partnership arrangement through capacity building and setting-up a Viability Gap Fund.

Advisory Support to PPAF's Compliance and Quality Assurance (May–Sep 2016)



The intermittent advisory support to the Pakistan Poverty Alleviation Fund (PPAF) as Senior Advisor, Compliance and Quality Assurance included strengthening environmental & social management, monitoring & evaluation, and research functions. The special focus was on strategic issues such as revising organisational RBF in context of SDGs, updating M&E system, and outreach and partnerships, building staff capacities, and providing support to ESM aspects of the Programme for Poverty Reduction (PPR).

KP Biodiversity Strategy & Action Plan (May 2015 – Jun 2016)



As a lead partner to the consortium with Italian organisation, Ev-K2-CNR, **dev~consult** was engaged by GIZ to set up a KP Biodiversity Working Group; design a biodiversity outlook as web-based knowledge hub on biodiversity; assess biodiversity conservation needs and capacities; and prepare the biodiversity strategy and action plan for Khyber Pakhtunkhwa. Developed through an extensive series of consultations across the province; the provincial targets for conservation and sustainable management of biodiversity were aligned with the national as well as Aichi Biodiversity Targets, linking the provincial efforts to global conservation efforts. The BKP project which was implemented by the GIZ in cooperation with the Government of KP supported this effort on behalf of the Federal Ministry for

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Economic Cooperation and Development (BMZ).

Project Completion Report of SDC's School Reconstruction Programme (Apr–May 2016)



Assigned by the Swiss Agency for Development and Cooperation to develop the Project Completion Report for its School Reconstruction Programme 2011-2016. Under SRP, SDC supported reconstruction of 25 new school buildings and rehabilitated 60 schools. This helped bringing back around 13,000 boys and 3,000 girls to the schools. Based on the review of programme documents, field visits, and interaction with the relevant stakeholders, the report captured the best practices and challenges in implementation of the programme.

Climate Change Adaptation Case Studies (Mar–May 2016)



Contracted by the Rural Support Programmes Network (RSPN), the assignment entailed development of case studies on (1) Local Indigenous Adaptation Practices in Mountain Areas, and (2) Best Practices in Climate Change Adaptation. The first study focused on communities in the northern Pakistan while the second one looked into the national level best practices. The studies were part of a project—Rural Livelihood and Climate Change Adaptation Programme—implemented jointly by RSPN and ICIMOD, and financially supported by the European Union.

Concern Country Strategy 2016-20 (Mar 2016)



As a short assignment, Hamid Sarfraz contributed the "External View" to the Pakistan country strategy of the Concern Worldwide for 2016-2020. It captured the socio-economic mosaic of the country against which Concern is programming for the next five years in Pakistan.

KP & FATA Water Governance & DRR Review (Jan–Feb 2016)



A team of **dev~consult** was assigned by the Swiss Agency for Development and Cooperation to review the water governance and disaster risk reduction in Khyber Pakhtunkhwa and Federally Administered Tribal Areas (FATA) of Pakistan. It covered the policy and legal framework, institutional arrangements, public sector priorities, donor financing, stakeholder mapping, political economy analysis, and futuristic directions. It also looked into options for a process towards Kabul River treaty.

Advisory Support to PPAF's Compliance and Quality Assurance (Mar–Dec 2015)



The intermittent advisory support to the Pakistan Poverty Alleviation Fund (PPAF) as Senior Advisor, Compliance and Quality Assurance included strengthening environmental & social management, monitoring

& evaluation, and research functions including its integrated MIS. The special focus was on strategic issues such as revising organisational RBF in context of SDGs, updating M&E system, building staff capacities, and outreach and partnerships.

Strengthening and Use of Country Safeguard Systems (Jun–Oct 2015)



The assignment envisaged developing case studies focusing on aspects of project approvals in Pakistan where success and failure of a project could be related to the ESIA processes, and delivering some of the course modules developed under the same TA.

This was part of ADB's assistance to the National School of Public Policy in building capacity of civil servants of GPS 18 and above on environmental assessment and management through integrating environmental safeguards system into mandatory promotional courses including Mid-Career Management Course, Senior Management Course and National Management Course. The effort was aimed at inculcating the environmental consciousness in development planning in public as well as private sector. Three case studies were developed on (1) Karachi Nuclear Power Plants, (2) Dasu Hydropower Project, and (3) Quetta Wastewater Treatment Plant.

Environmental Safeguards for Public-Private Partnership in Punjab and Sindh (Jan 2014 – Mar 2015)



The assignment included development of environmental guidelines to identify, assess and mitigate adverse environmental impacts resulting from infrastructure projects implemented under the public-private partnership policy in Punjab and Sindh provinces of Pakistan. It also entailed participation in the Asian Development Bank's fact-finding missions and necessary assistance to the Mission Leader.

Country Assessment of Environmental Safeguards Capacity (Nov 2013 – Mar 2015)



As part of Asian Development Bank's project "Improving the Implementation of Environmental Safeguards in Central and West Asia," the assignment was aimed at helping Pakistan in further strengthening the national capacity in effective implementation of environmental management for infrastructure investments. The assignment included (i) assessing the national environmental safeguard systems and capacity of selected participating DMCs, (ii) promoting country ownership of environmental safeguard compliance, (iii) developing Country Safeguards Framework for Environment, and (iv) identifying the needs and providing a long term capacity building program for narrowing the gaps and achieving better compliance with environmental safeguard requirements of both ADB and governments. In addition to the preparation of Pakistan's Capacity As-

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assessment Report and the Capacity Development Programme, Pakistan's Country Safeguards Framework was also developed under this assignment.

Advisory Support to PPAF's Compliance and Quality Assurance (Dec 2013 – Dec 2014)



The assignment required intermittent advisory support to Compliance and Quality Assurance Group of the Pakistan Poverty Alleviation Fund (PPAF) on strengthening Environment & Social Management, Monitoring & Evaluation, and Research functions including its nascent Management Information System.

Community Driven Local Development (Jan–Jul 2014)



The assignment included advice to OPM Team in rolling-out the Khyber Pakhtunkhwa's Community Driven Local Development policy in 6 districts of Malakand Division of KP under EU funded "Technical Cooperation Assistance on Public Financial Management to Selected Districts of Khyber Pakhtunkhwa," being implemented by the Oxford Policy Management. The initiative was a precursor to full-scale implementation of the recently signed EU funded Khyber Pakhtunkhwa District Governance and Community Development Programme.

Biodiversity Sectoral Capacity Assessment in Khyber Pakhtunkhwa (Oct–Dec 2013)



Undertaken for GIZ Biodiversity Project in Khyber

Pakhtunkhwa, the assignment included reviewing the capacities of frameworks, key stakeholders and institutions for the conservation and sustainable management of biodiversity and agrobiodiversity in Khyber Pakhtunkhwa Province of Pakistan, and providing an overview of the sectoral capacity. The report focused on policy and legal environment, and institutional and functional capacity; and provided recommendations to strengthen the biodiversity sector as a whole. It not only provided basis for developing a capacity building strategy, but also setting a benchmark to evaluate the project's performance after its completion. The BKP project which is implemented by the GIZ in cooperation with the Government of Khyber Pakhtunkhwa is supporting this effort on behalf of the Federal Ministry for Economic Cooperation and Development (BMZ).

Shangla District Development Strategy (Sep 2013)



As part of the EU funded "Technical Cooperation Assistance on Public Financial Management to Selected Districts of Khyber Pakhtunkhwa", being implemented by the Oxford Policy Management, the assignment included (i) review of the diagnostic work for the Shangla District Development Strategy undertaken by the project team and DDS Specialists, (ii) revision and restructuring of the draft DDS, and (iii) finalisation of the DDS giving it a logical and coherent structure.

TEAM...

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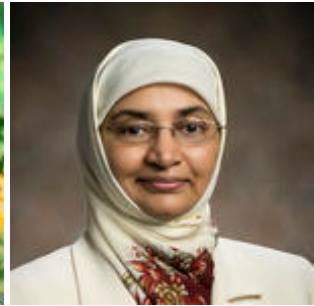
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